

The background is a vibrant green with a pattern of white line-art icons representing various sustainability themes. These include a sun, leaves, a tree, a globe, a hand holding a globe, a wind turbine, a potted plant, a bicycle, a butterfly, and a recycling symbol. A large, dark blue rectangular block is positioned in the lower right quadrant of the page.

# DEVELOPING A SUSTAINABILITY STRATEGY FOR MASSEY UNIVERSITY

2018 - 2022

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## Preface



## PREFACE FROM THE DIRECTOR OF SUSTAINABILITY

Kia ora koutou katoa

Massey University has a strong record of teaching, research and engagement around sustainability-related matters. We are in the early stages of a process to reduce our carbon footprint as an organisation. But we can do more. Part of our challenge as a university is to decide where and how we can make a difference, and what our priorities should be. My appointment as Director of Sustainability was designed to help shape an institutional vision of sustainability to give direction and drive for Massey to engage in this space. It is too easy to feel weary, and even wary, of what has come to be placed in the sometimes baggy concept of sustainability. However, the impacts we are already seeing from climate change provide an urgent impetus for us as a university to show leadership in our academic endeavours and the environmental stewardship of our campuses and business processes. As a university with a strong focus on agriculture we have a responsibility to work hard on finding solutions that work productively across the social, cultural, economic and environmental domains.

I invite you to contribute to a process of clarifying Massey's vision, mission, values and high level goals in relation to environmental sustainability. Any ideas and views that you want to share about Massey's aspirations in this area and how you can contribute to that work are welcome. Your knowledge and expertise is important to help create a sustainability strategy that reflects the diversity and expertise we have in the university. I will be working with the Sustainability Advisory Group to draw together submissions from staff and students so we can produce a five year Sustainability Strategic Plan to provide the overall framework for improving and extending Massey's work on sustainability. I look forward to hearing your ideas.

Ngā mihi nui,  
Allanah Ryan  
[a.m.ryan@massey.ac.nz](mailto:a.m.ryan@massey.ac.nz)





## TIMEFRAME FOR PROCESS

APRIL-MAY	Engagement process with staff and students
31 <sup>ST</sup> MAY	Deadline for submissions on Draft Sustainability Strategic Plan
16 JUNE	Revised Strategy circulated for further feedback
7 JULY	Deadline for second round of submissions on revised Draft Sustainability Strategic Plan
AUGUST-OCTOBER	Draft Sustainability Strategic Plan submitted to SLT for consideration
NOVEMBER-DECEMBER	Sustainability Strategic Plan submitted to Council for consideration at its December meeting
JANUARY 2018	SUSTAINABILITY STRATEGIC PLAN LAUNCHED



## WAYS YOU CAN ENGAGE WITH THIS PROCESS

### Meetings



#### CLIMATE CHANGE

If you're interested in how Massey can respond to this challenge through how we manage carbon and other GHGs as an organisation come along to a video-linked discussion and workshop across the campuses:

**Tuesday 16 May 9.00 – 10.30am**  
**ALBANY** AT4 **MANAWATU** GLB1.14 **WELLINGTON** 5C17



#### BUILT AND NATURAL ENVIRONMENTS OF OUR CAMPUSES

If you're interested in how we can protect and improve our campus environments come along to one of the following meetings:

**MANAWATU**  
Wednesday 12 April, 12.00 – 1.00pm, SGP 3.42

**WELLINGTON**  
Friday 28 April, 12.00 – 1.00pm, Executive Seminar Suite

**ALBANY**  
Friday 5 May, 2.00 – 3.00pm, Round Room Atrium

We welcome submissions from individuals as well as from any formal and ad hoc groupings of staff who wish to make a joint submission.

Submissions may be on any or all parts of the draft Strategic Plan through face-to-face workshops and meetings as well as by using the online submission form

[HERE](#)



#### COLLEGE-BASED MEETINGS ON TEACHING, LEARNING AND RESEARCH

If you're interested in how the university can develop its capability in sustainability-related research and teaching come along to College-based meetings on each campus. Details about these meetings will be circulated through College email lists soon.

2018 - 2022



# DRAFT SUSTAINABILITY STRATEGIC PLAN



## VISION

Leading environmental sustainability through scholarship, teaching, engagement and best practice for a healthy and resilient future.



## MISSION

Massey University contributes to the creation of innovative solutions for a more sustainable world. We recognise and support kaitiakitanga, exercise environmental stewardship of our campuses and seek meaningful local and global partnerships. Our approach to environmental sustainability incorporates cultural, social and economic dimensions as a means to imagine and create sustainable futures.



## VALUES

- Collaborative
- Responsible
- Respect
- Value kaitiakitanga
- Holistic and reciprocal
- Regenerative and transformative.



## GOALS



## RESEARCH

- Develop a productive interdisciplinary research culture
- Support research that actively works with different knowledge systems
- Produce innovative research that can generate transformative sustainable solutions
- Connect students to environmental sustainability research to actively grow future research leaders
- Use our campuses as living labs to connect teaching and research to regenerative environmental management of Massey's built and natural environment.



## ENGAGEMENT

- Be known as the university with a reputation for being pro-active problem solvers
- Seek active collaborative partnerships with tangata whenua, other universities, businesses, local, regional and central government, NGOs, and community groups
- Communicate the value of leading-edge environmental sustainability and what the university is doing with its partners.



## TEACHING AND LEARNING

- Develop graduates who are equipped to be environmentally aware and actively contributing to a sustainable future
- Incorporate interdisciplinary and other knowledge systems, including mātauranga Māori, into the curriculum
- Ensure that the delivery of, and resources used in, teaching and learning are environmentally sustainable.



## MASSEY UNIVERSITY'S ENVIRONMENTAL STEWARDSHIP OF ITS LANDS AND BUILDINGS

- Develop a Carbon Management Plan that will reduce Massey's GHG emissions substantially over an agreed time period
- Develop environmental sustainable action plans in each of the areas of water, transport, IT, procurement, grounds and facilities management, waste and resource recovery, and large capital projects to contribute to a regenerative sustainability agenda for the university.